

Form **990-EZ**

Department of the Treasury  
Internal Revenue Service

# Short Form Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code  
(except black lung benefit trust or private foundation)

▶ Sponsoring organizations, and controlling organizations as defined in section 512(b)(13) must file Form 990. All other organizations with gross receipts less than \$100,000 and total assets less than \$250,000 at the end of the year may use this form.

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

OMB No 1545-1150

2007

Open to Public  
Inspection

**A For the 2007 calendar year, or tax year beginning** July 1, 2007, and ending June 30, 20 08

<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Termination <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	Please use IRS label or print or type. See Specific Instructions	<b>C Name of organization</b> <b>Yale Figure Skating Club, Inc.</b> Number and street (or P O box, if mail is not delivered to street address) Room/suite <b>80 Killdeer Road</b> City or town, state or country, and ZIP + 4 <b>Hamden, CT 06517-3528</b>	<b>D Employer identification number</b> <b>74 3153418</b> <b>E Telephone number</b> <b>( 203 ) 288-9599</b> <b>F Group Exemption Number</b> . . . ▶
--	--	---	---

• Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ).

**G Accounting method**  Cash  Accrual  
Other (specify) ▶

**I Website:** ▶ <http://www.yale.edu/yfsc>

**H Check**  if the organization is not required to attach Schedule B (Form 990, 990-EZ, or 990-PF)

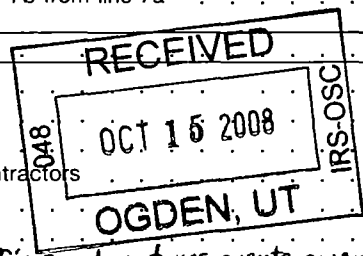
**J Organization type** (check only one)— 501(c) ( 3 ) ◀ (insert no)  4947(a)(1) or  527

**K Check**  if the organization is not a section 509(a)(3) supporting organization and its gross receipts are normally not more than \$25,000. A return is not required, but if the organization chooses to file a return, be sure to file a complete return.

**L Add lines 5b, 6b, and 7b, to line 9 to determine gross receipts, if \$100,000 or more, file Form 990 instead of Form 990-EZ.** ▶ \$ **78342.33**

**Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances** (See page 55 of the instructions.)

	Description		Amount
Revenue	<b>1</b> Contributions, gifts, grants, and similar amounts received . . . . .	<b>1</b>	733.50
	<b>2</b> Program service revenue including government fees and contracts . . . . .	<b>2</b>	66,309.29
	<b>3</b> Membership dues and assessments . . . . .	<b>3</b>	9,426.00
	<b>4</b> Investment income . . . . .	<b>4</b>	1,211.54
	<b>5a</b> Gross amount from sale of assets other than inventory . . . . .	<b>5a</b>	
	<b>b</b> Less: cost or other basis and sales expenses . . . . .	<b>5b</b>	
	<b>c</b> Gain or (loss) from sale of assets other than inventory. Subtract line 5b from line 5a (attach schedule) . . . . .	<b>5c</b>	-0-
	<b>6</b> Special events and activities (attach schedule). If any amount is from gaming, check here <input type="checkbox"/>		
	<b>a</b> Gross revenue (not including \$ _____ of contributions reported on line 1) . . . . .	<b>6a</b>	
	<b>b</b> Less: direct expenses other than fundraising expenses . . . . .	<b>6b</b>	
<b>c</b> Net income or (loss) from special events and activities. Subtract line 6b from line 6a . . . . .	<b>6c</b>	-0-	
<b>7a</b> Gross sales of inventory, less returns and allowances . . . . .	<b>7a</b>	662.00	
<b>b</b> Less: cost of goods sold . . . . .	<b>7b</b>	896.80	
<b>c</b> Gross profit or (loss) from sales of inventory. Subtract line 7b from line 7a . . . . .	<b>7c</b>	-234.80	
<b>8</b> Other revenue (describe ▶ _____) . . . . .	<b>8</b>	-0-	
<b>9 Total revenue.</b> Add lines 1, 2, 3, 4, 5c, 6c, 7c, and 8 . . . . .	<b>9</b>	77,445.53	
Expenses	<b>10</b> Grants and similar amounts paid (attach schedule) . . . . .	<b>10</b>	
	<b>11</b> Benefits paid to or for members . . . . .	<b>11</b>	2,917.50
	<b>12</b> Salaries, other compensation, and employee benefits . . . . .	<b>12</b>	5,415.86
	<b>13</b> Professional fees and other payments to independent contractors . . . . .	<b>13</b>	17,954.43
	<b>14</b> Occupancy, rent, utilities, and maintenance . . . . .	<b>14</b>	49,225.00
	<b>15</b> Printing, publications, postage, and shipping . . . . .	<b>15</b>	4,021.52
	<b>16</b> Other expenses (describe ▶ <u>Bank fees, bud debts, office supplies, taxes, events, awards</u> ) . . . . .	<b>16</b>	1,046.28
<b>17 Total expenses.</b> Add lines 10 through 16 . . . . .	<b>17</b>	80,580.59	
Net Assets	<b>18</b> Excess or (deficit) for the year. Subtract line 17 from line 9 . . . . .	<b>18</b>	(3,135.06)
	<b>19</b> Net assets or fund balances at beginning of year (from line 27, column (A)) (must agree with end-of-year figure reported on prior year's return) . . . . .	<b>19</b>	31,394.07
	<b>20</b> Other changes in net assets or fund balances (attach explanation) . . . . .	<b>20</b>	
	<b>21</b> Net assets or fund balances at end of year. Combine lines 18 through 20 . . . . .	<b>21</b>	28,259.01



**Part II Balance Sheets**—If Total assets on line 25, column (B) are \$250,000 or more, file Form 990 instead of Form 990-EZ.

(See page 60 of the instructions)

	(A) Beginning of year	(B) End of year
<b>22</b> Cash, savings, and investments . . . . .	30,530.33	28,410.04
<b>23</b> Land and buildings . . . . .	0	0
<b>24</b> Other assets (describe ▶ <u>Equipment, prepaid expenses, accounts receivable.</u> ) . . . . .	1337.68	550.18
<b>25 Total assets</b> . . . . .	31,868.01	28,960.22
<b>26 Total liabilities</b> (describe ▶ <u>Accounts payable, Federal tax payable.</u> ) . . . . .	473.94	701.21
<b>27 Net assets or fund balances</b> (line 27 of column (B) must agree with line 21) . . . . .	31,394.07	28,259.01

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Cat No 106421

Form **990-EZ** (2007)

SCANNED OCT 27 2008

P  
7

Part III Statement of Program Service Accomplishments (See page 60 of the instructions.) <i>skating</i>		Expenses
What is the organization's primary exempt purpose? <i>Educational &amp; Recreational programs in A</i>		(Required for 501(c)(3) and (4) organizations and 4947(a)(1) trusts, optional for others)
Describe what was achieved in carrying out the organization's exempt purposes. In a clear and concise manner, describe the services provided, the number of persons benefited, or other relevant information for each program title		
28	Instruction and practice ice for fall and spring seasons and special events (party, show) Club has 235 members (185 basic skills, 50 advanced)	
	(Grants \$ ) If this amount includes foreign grants, check here <input type="checkbox"/>	28a 53,560.22
29	Run a member club of United States Figure Skating: (Administrative assistant, publicity, dues for national organization for club and for each individual, office expenses)	
	(Grants \$ ) If this amount includes foreign grants, check here <input type="checkbox"/>	29a 28,438.09
30		
	(Grants \$ ) If this amount includes foreign grants, check here <input type="checkbox"/>	30a
31	Other program services (attach schedule)	
	(Grants \$ ) If this amount includes foreign grants, check here <input type="checkbox"/>	31a
32	Total program service expenses. Add lines 28a through 31a	32 81,998.31

Part IV List of Officers, Directors, Trustees, and Key Employees (List each one even if not compensated. See page 61 of the instructions.)				
(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (if not paid, enter -0-)	(D) Contributions to employee benefit plans & deferred compensation	(E) Expense account and other allowances
Jimin Wang 870 Wintergreen Ave., Hamden, CT 06514	President (2.5 hrs/wk)	-0-	-0-	-0-
Roberta Nesheim 5 Whiting Court, Northford, CT 06472	Vice President, Basic Skills Chair (4 hrs/wk)	-0-	-0-	-0-
T.P. Ma 169 Northford Road, Branford, CT 06405	Vice President (.5 hr/wk)	-0-	-0-	-0-
See attachment A for the rest.				

Part V Other Information (Note the statement requirement in General Instruction V.)		Yes	No
33	Did the organization make a change in its activities or methods of conducting activities? If "Yes," attach a detailed statement of each change		✓
34	Were any changes made to the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes	✓	
35	If the organization had income from business activities, such as those reported on lines 2, 6, and 7 (among others), but not reported on Form 990-T, attach a statement explaining your reason for not reporting the income on Form 990-T.		
a	Did the organization have unrelated business gross income of \$1,000 or more or 6033(e) notice, reporting, and proxy tax requirements?		✓
b	If "Yes," has it filed a tax return on Form 990-T for this year?		
36	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement.		✓
37a	Enter amount of political expenditures, direct or indirect, as described in the instructions. ▶ 37a -0-		
b	Did the organization file Form 1120-POL for this year?		
38a	Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee or were any such loans made in a prior year and still unpaid at the start of the period covered by this return?		✓
b	If "Yes," attach the schedule specified in the line 38 instructions and enter the amount involved	38b	
39	501(c)(7) organizations Enter		
a	Initiation fees and capital contributions included on line 9	39a	
b	Gross receipts, included on line 9, for public use of club facilities	39b	

**Part V Other Information** (Note the statement requirement in General Instruction V.) (Continued)

- 40a** 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under:  
 section 4911 ▶ \_\_\_\_\_ ; section 4912 ▶ \_\_\_\_\_ ; section 4955 ▶ \_\_\_\_\_
- b** 501(c)(3) and (4) organizations Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach an explanation . . .
- c** Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958 . . . ▶ \_\_\_\_\_
- d** Enter amount of tax on line 40c reimbursed by the organization . . . ▶ \_\_\_\_\_
- e** All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? . . .

	Yes	No
<b>40b</b>		✓
<b>40e</b>		✓

- 41** List the states with which a copy of this return is filed. ▶ None.
- 42a** The books are in care of ▶ Alice E. Fischer Telephone no. ▶ (203) 288-9599  
 Located at ▶ 80 Killdeer Road, Hamden, CT ZIP + 4 ▶ 06517 3528

- b** At any time during the calendar year, did the organization have an interest in or a signature or other authority over a financial account in a foreign country (such as a bank account, securities account, or other financial account)? . . .  
 If "Yes," enter the name of the foreign country ▶ \_\_\_\_\_  
 See the instructions for exceptions and filing requirements for **Form TD F 90-22.1.**
- c** At any time during the calendar year, did the organization maintain an office outside of the U S ? . . .  
 If "Yes," enter the name of the foreign country ▶ \_\_\_\_\_

	Yes	No
<b>42b</b>		✓
<b>42c</b>		✓

- 43** Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041—Check here . . . ▶   
 and enter the amount of tax-exempt interest received or accrued during the tax year . . . ▶ 43

**Please Sign Here**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge

▶ Alice E. Fischer Signature of officer Date Oct. 5, 2008  
 ▶ Alice E. Fischer, Treasurer Type or print name and title

**Paid Preparer's Use Only**

Preparer's signature ▶ \_\_\_\_\_ Date \_\_\_\_\_ Check if self-employed ▶  Preparer's SSN or PTIN (See Gen Inst X) \_\_\_\_\_  
 Firm's name (or yours if self-employed), address, and ZIP + 4 ▶ \_\_\_\_\_ EIN ▶ \_\_\_\_\_ Phone no ▶ ( ) \_\_\_\_\_

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

**Organization Exempt Under Section 501(c)(3)**

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n),  
or 4947(a)(1) Nonexempt Charitable Trust

OMB No 1545-0047

**2007**

Department of the Treasury  
Internal Revenue Service

**Supplementary Information—(See separate instructions.)**

▶ **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

Name of the organization

Employer identification number

**Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees**  
(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
Mary D'Agostino 19 Douglas Drive, Hamden, CT 06518	Assistant, averaged 7.2 hours/wk	4426.68	-0-	-0-
We have no other employees.				
Total number of other employees paid over \$50,000 . ▶				

**Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services**  
(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
None. (All our contractors earn far less than \$50,000)	Basic skills skating lessons	\$33 to \$50 /hour
Total number of others receiving over \$50,000 for professional services . . . . . ▶		

**Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services**  
(List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
None.		
Total number of other contractors receiving over \$50,000 for other services . . . . . ▶		

**Part III** Statements About Activities (See page 2 of the instructions.)

	Yes	No
<b>1</b> During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ _____ (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B) . . . . .	1	✓
Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities		
<b>2</b> During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions)		
<b>a</b> Sale, exchange, or leasing of property? . . . . .	2a	✓
<b>b</b> Lending of money or other extension of credit? . . . . .	2b	✓
<b>c</b> Furnishing of goods, services, or facilities? . . . <i>See Attachment A, bottom of page</i>	2c	✓
<b>d</b> Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? . . . . .	2d	✓
<b>e</b> Transfer of any part of its income or assets? . . . . .	2e	✓
<b>3a</b> Did the organization make grants for scholarships, fellowships, student loans, etc? (If "Yes," attach an explanation of how the organization determines that recipients qualify to receive payments) . . . . .	3a	✓
<b>b</b> Did the organization have a section 403(b) annuity plan for its employees? . . . . .	3b	✓
<b>c</b> Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," attach a detailed statement . . . . .	3c	✓
<b>d</b> Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services? . . . . .	3d	✓
<b>4a</b> Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g If "No," complete lines 4f and 4g . . . . .	4a	✓
<b>b</b> Did the organization make any taxable distributions under section 4966? . . . . .	4b	✓
<b>c</b> Did the organization make a distribution to a donor, donor advisor, or related person? . . . . .	4c	✓
<b>d</b> Enter the total number of donor advised funds owned at the end of the tax year . . . . . ▶ _____		-0-
<b>e</b> Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year . . ▶ _____		-0-
<b>f</b> Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts . . . . . ▶ _____		-0-
<b>g</b> Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year ▶ _____		-0-

**Part IV Reason for Non-Private Foundation Status** (See pages 4 through 8 of the instructions.)

I certify that the organization is not a private foundation because it is (Please check only **ONE** applicable box.)

- 5  A church, convention of churches, or association of churches Section 170(b)(1)(A)(i)
- 6  A school Section 170(b)(1)(A)(ii) (Also complete Part V)
- 7  A hospital or a cooperative hospital service organization Section 170(b)(1)(A)(iii)
- 8  A federal, state, or local government or governmental unit Section 170(b)(1)(A)(v)
- 9  A medical research organization operated in conjunction with a hospital Section 170(b)(1)(A)(iii) **Enter the hospital's name, city, and state** ▶ .....
- 10  An organization operated for the benefit of a college or university owned or operated by a governmental unit Section 170(b)(1)(A)(iv) (Also complete the **Support Schedule** in Part IV-A)
- 11a  An organization that normally receives a substantial part of its support from a governmental unit or from the general public Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A)
- 11b  A community trust Section 170(b)(1)(A)(vi) (Also complete the **Support Schedule** in Part IV-A)
- 12  An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2) (Also complete the **Support Schedule** in Part IV-A)
- 13  An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 509(a)(3) Check the box that describes the type of supporting organization
  - Type I
  - Type II
  - Type III-Functionally Integrated
  - Type III-Other

**Provide the following information about the supported organizations.** (See page 8 of the instructions.)

(a) Name(s) of supported organization(s)	(b) Employer identification number (EIN)	(c) Type of organization (described in lines 5 through 12 above or IRC section)	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) Amount of support
			Yes	No	
<b>Total</b>					

- 14  An organization organized and operated to test for public safety Section 509(a)(4) (See page 8 of the instructions)

**Part IV-A Support Schedule** (Complete only if you checked a box on line 10, 11, or 12) *Use cash method of accounting.*

**Note:** You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting

Calendar year (or fiscal year beginning in)	(a) 2006	(b) 2005	(c) 2004	(d) 2003	(e) Total
15 Gifts, grants, and contributions received (Do not include unusual grants. See line 28).					
16 Membership fees received . . . . .	11511	9432	10620	7715	39278
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose . . . . .	69418.6	63976	53599	64371	251365
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, income from similar sources, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975 . . . . .	1195.39	232	0	0	1427.39
19 Net income from unrelated business activities not included in line 18. . . . .	850	0	0	0	850
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf . . . . .	0	0	0	0	0
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge . . . . .	0	0	0	0	0
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets . . . . .	91	25	0	0	116
23 Total of lines 15 through 22 . . . . .	83066	73665	64219	72086	293036
24 Line 23 minus line 17 . . . . .	13647.4	9689	10620	7715	41671.4
25 Enter 1% of line 23 . . . . .	830.66	736.65	642.19	720.86	
26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24 . . . . . ▶					26a
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2003 through 2006 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts ▶					26b
c Total support for section 509(a)(1) test. Enter line 24, column (e) . . . . . ▶					26c
d Add Amounts from column (e) for lines 18 _____ 19 _____ 22 _____ 26b _____ . . . . . ▶					26d
e Public support (line 26c minus line 26d total) . . . . . ▶					26e
f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) . . . . . ▶					26f %
27 Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year (2006) _____ (2005) _____ (2004) _____ (2003) _____					
b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000 (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year (2006) _____ (2005) _____ (2004) _____ (2003) _____					
c Add Amounts from column (e) for lines 15 _____ -0- 16 _____ 39278 17 _____ 251365 20 _____ -0- 21 _____ -0- . . . . . ▶					27c 290643
d Add Line 27a total _____ -0- and line 27b total _____ -0- . . . . . ▶					27d -0-
e Public support (line 27c total minus line 27d total) . . . . . ▶					27e 290643
f Total support for section 509(a)(2) test. Enter amount from line 23, column (e) . . . . . ▶					27f 293036
g Public support percentage (line 27e (numerator) divided by line 27f (denominator)) . . . . . ▶					27g 99.2 %
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)) . . . . . ▶					27h .5 %
28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2003 through 2006, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15					

M5-b





Yale Figure Skating Club			2007-08 Fiscal Year			
Attachment A	to Form 990-EZ					
Part IV. List of Officers, Directors, Trustees, and Key Employees						
Continuation of list; the first three officers are listed on Form 990EZ						
(A)	(A)	(B)	(B)	(C)	(D)	(E)
Name	Address	Office held	Hours / week	Compensation	Benefits	Allowances
Alice Fischer	80 Killdeer Road, Hamden, CT 06517	Treasurer	3.0	-0-	-0-	-0-
Mary Lee	70 Lyon Street, New Haven, CT 06511	Membership	3.0	-0-	-0-	-0-
Bonnie Collier	344 West River Road, Orange, CT 06477	Test Chair	1.0	-0-	-0-	-0-
Martina Brueckner	16 Beechwood Road, Woodbridge, CT 06525	Director	0.5	-0-	-0-	-0-
Michael Fischer	80 Killdeer Road, Hamden, CT 06517	Director	2.0	-0-	-0-	-0-
Eugene Chin	76 Augusta Drive Milford, CT 06461	Director	0.5	-0-	-0-	-0-
Bradley Baker	14 Lucas Circle Newington, CTT 06111	Director	0.5	-0-	-0-	-0-
Part III, question 2c	Furnishing of goods, services, or facilities					
-- Many of the club officers and directors subscribe to the ice sessions offered by the club. In all cases, they pay the same subscription and membership fees as other club members.						
Part III, question 2d	Payment of compensation					
-- The daughter of one of the directors works for the club (part time) as a skating professional. She was accepted as a club coach on the basis of credentials that surpass many of the coaches. She is assigned to teach groups on the basis of her skills and availability, an our needs. There is no preferential treatment of any sort.						

## BYLAWS

### YALE FIGURE SKATING CLUB, INC.

#### I. NAME

The name of this organization is the Yale Figure Skating Club, Inc. For all purposes this name may be abbreviated to read "YFSC."

#### II. ORGANIZATION

The YFSC is a nonstock nonprofit corporation organized under the Connecticut Revised Nonstock Corporation Act. Prior to its incorporation in 2005, the YFSC was an unincorporated association affiliated with the Yale University Department of Athletics, Physical Education, and Recreation, as constituted by the Yale University Treasurer in 1974; after its incorporation it continues to be affiliated with Yale University and is tax exempt under section 501(c)(3) of the Internal Revenue Code of 1986 and publicly-supported under section 509(a)(2). It is a Member Club of the United States Figure Skating Association ("USFSA") as of May 9, 1975.

#### III. PURPOSE

The purpose of the YFSC shall be to promote figure skating at Yale University, to support and further the educational purposes and activities of Yale University, to organize regular sessions for figure skating, and to arrange for skating instruction and USFSA tests.

#### IV. MEMBERSHIP, DUES, & FEES

**Section 4.1 Classes of Members.** There shall be four classes of members: Home Club Members (Yale Affiliation), Home Club Members (Community), Non-Home Club Members (Yale Affiliation), and Non-Home Club Members (Community).

**4.1.1 Home Club Members.** Home Club Membership shall be open to individuals who have registered with the USFSA as a YFSC Home Club Member or a Basic Skills member. Each Home Club Member who is 18 years of age or older and in good standing shall be entitled to one (1) vote on each matter. Each such Home Club Member shall be referred to in these Bylaws as a "voting member." Voting members may not designate any other figure skating club as a "home club" as permitted by USFSA. There shall be two kinds of Home Club Members as follows:

(a) **Home Club Members (Yale Affiliation).** This membership category shall be open to Yale faculty, retired faculty, students, alumni, fellows, employees, retired employees, their spouses and children, and other individuals directly associated with Yale University. Home Club Members (Yale Affiliation) shall pay annual dues in an amount set by the Board of Directors from time to time and shall be subject to such other rules as the Board of Directors shall establish.

## YFSC Constitution and Bylaws

(b) **Home Club Members (Community)**. This membership category shall be open to other individuals with an interest in figure skating at Yale University at the discretion of the Board of Directors. Home Club Members (Community) shall pay annual dues in an amount set by the Board of Directors from time to time and shall be subject to such other rules as the Board of Directors shall establish.

**4.1.2 Non-Home Club Members**. Non-Home Club Membership shall be open to those other individuals who have an interest in furthering the purposes of YFSC but who have designated another figure skating club as their “home club” for purposes of USFSA. There shall be two kinds of Non-Home Club Members as follows:

(a) **Non-Home Club Members (Yale Affiliation)**. This membership category shall be open to Yale faculty, students, alumni, fellows, employees, their spouses and children, and other individuals directly associated with Yale University. Non-Home Club Members (Yale) shall pay annual dues in an amount set by the Board of Directors from time to time and shall be subject to such other rules as the Board of Directors shall establish.

(b) **Non-Home Club Members (Community)**. This membership category shall be open to other individuals with an interest in figure skating at Yale University at the discretion of the Board of Directors. Non-Home Club Members (Community) shall pay annual dues in an amount set by the Board of Directors from time to time and shall be subject to such other rules as the Board of Directors shall establish.

**Section 4.2 USFSA Rules and Regulations**. All YFSC Members are subject to current USFSA rules and regulations regarding compulsory membership in USFSA. Any YFSC Member may join USFSA as a YFSC “home club” member as permitted by USFSA.

**Section 4.3 Meetings of Home Club Members**. Meetings of Home Club Members shall be held from time to time as provided below. The Annual Meeting shall generally be held each year at such time and place as the Board of Directors shall designate. Special Meetings may be called at any time by the President or the Board and shall be called upon receipt of a request in writing signed by 10% of the voting membership.

Written notice of the time and place of each meeting shall be given to YFSC voting members at least ten (10) days in advance of a meeting. Written notice includes notice by mail or through personal delivery and electronic transmissions, including facsimile and e-mail.

**Section 4.4 Quorum and Voting**. Each YFSC voting member shall have one vote. Those voting members present at a duly noticed meeting shall constitute a quorum, and a majority vote by those present and voting shall carry a motion, unless a greater vote is required by law, the Certificate of Incorporation, or these Bylaws.

## YFSC Constitution and Bylaws

**Section 4.5 Fees.** Members and guests may participate in programs offered by YFSC. The Board may adopt and revise from time to time a fee schedule for participation in programs. The schedule may in the discretion of the Board vary according to the class of member and for nonmembers.

### V. BOARD OF DIRECTORS

**Section 5.1 Duties and Composition of Board.** The YFSC shall be managed by its Board of Directors ("Board") in accordance with the YFSC Certificate of Incorporation and Bylaws and also with USFSA Bylaws. The Board, in consultation with the Yale University Department of Athletics, shall be responsible for the appointment of skating instructors, the designation of times for YFSC skating sessions, and the assignment of responsibility for the conduct at these sessions.

The YFSC Board shall be composed of between eight (8) and twelve (12) Directors. Up to eleven (11) Directors shall be elected (the "elected Directors"). In addition, one (1) Director shall be appointed by the Secretary of Yale University or the Secretary's designee.

Each elected Director must be a voting member of YFSC, and a majority of the elected Directors must be Home Club Members (Yale Affiliation).

#### **Section 5.2 Nominations, Elections & Terms of Office**

Elections shall be held in odd-numbered years. The President shall appoint a Nominating Committee consisting of between four (4) to seven (7) members. The YFSC Director appointed by the Secretary of Yale University or the Secretary's Delegate shall be a member of the Nominating Committee, and the other members of the Nominating Committee shall be YFSC voting members. In addition, at least one (1) member of the Nominating Committee must not be a current Director.

The President shall cause written notice of the appointment of the Nominating Committee to be given to voting members at least one month prior to the Annual Meeting of the Membership. The notice shall include a request for suggestions for individuals to be considered for nomination as Directors. Any such suggestions must be promptly submitted to the Nominating Committee. The Nominating Committee shall thereafter prepare a slate of nominees for election to the Board as Directors. This slate of nominees shall be included in the notice of the Annual Meeting sent to YFSC voting members.

At the Annual Meeting, the Chair of the Nominating Committee shall place in nomination the slate of nominees for election as Directors. Nominations shall be accepted from the floor. The Directors shall then be elected by ballot of YFSC voting members. The 11 nominees with the highest number of votes shall be elected, provided that if there are fewer than 11 nominees, all eligible individuals who are nominated shall be elected, and further provided that the composition of the Board meets the requirement that a majority of the Directors be Home Club Members (Yale Affiliation). If it does not, the Yale-affiliated individual with the next highest number of votes will replace the non-Yale-affiliated individual who would otherwise have been elected but had the least number of votes, and so forth, until a majority of the Directors are Home Club Members (Yale Affiliation), and further provided that, if in order to achieve a majority of Yale-affiliated directors,

## YFSC Constitution and Bylaws

the size of the Board must be reduced below 11, the number of elected Directors shall be reduced to such number as shall result in a majority of Yale-affiliated Directors.

Each elected Director shall hold office for two years from the date of the Annual Meeting at which the Director is elected. If a vacancy should occur, such vacancy shall be filled for the remainder of the term by vote of the Board of Directors.

### **Section 5.3 Meetings of the Board**

Regular Meetings of the Board shall be held in order to transact the business of the Board. Notice stating the place, day and hour of the meeting shall be given by personal delivery, mail, telephone, or electronic transmission to each Director not less than three (3) but not more than forty (40) days before the date on which the meeting is to be held, provided that no notice need be given of regular meetings held in accordance with a schedule determined by the Board. In addition, in the case of a special meeting, the purpose or purposes for which the meeting is called shall be included in the notice.

Notice may be waived in writing by any Director either before or after the meeting. Attendance at any meeting by a Director shall be deemed to be a waiver of notice unless the Director attends to object to the transaction of business because the meeting is not lawfully convened and the Director does not thereafter vote for or assent to action taken at the meeting.

In any case in which written notice to the Board of Directors is required, such notice may be given by mail, personal delivery of a written document, or electronic transmissions, including facsimile and e-mail.

The presence of five (5) members of the Board at any properly called Board meeting shall be considered a quorum, and the act of a majority of those Directors present at any meeting at which there is a quorum shall be the act of the Board, unless the act of a greater number is required by law, the Certificate of Incorporation, or these Bylaws.

The conduct of meetings shall be in accordance with generally accepted parliamentary procedures (for example, *Robert's Rules of Order, Revised*).

### **Section 5.4 Resignation, Removal and Vacancies**

Any elected Director may resign at any time by giving written notice to the President or the Secretary. The formal acceptance of such resignation shall not be necessary to make it effective. A resignation is effective when the notice is delivered unless the notice specifies a later effect date.

Any elected Director may be removed with or without cause by majority vote of the Directors present and voting at a meeting at which a quorum is present. An elected Director may also be removed with or without cause by majority vote of the voting members present and voting at a meeting at which a quorum is present. The notice of any meeting at which removal will be considered, whether a meeting of the Board or of the voting members, must state that a purpose of the meeting is to consider the removal of the elected Director.

## YFSC Constitution and Bylaws

A vacancy on the Board may be filled for the unexpired portion of an elected Director's term by the Board at any time.

The Director appointed by the Secretary of Yale University or the Secretary's designee may be removed and replaced at any time and for any reason by the Secretary or the Secretary's designee.

If, by reason of the death, incapacity, resignation or removal of a Director or for any other reason, elected Directors who are Home Club Members (Yale Affiliation) do not constitute a majority of the elected Directors on the Board, the Board shall take prompt action to restore the majority. The validity of any action taken by the Board in the interim shall not be affected, provided that a majority of those elected Directors who are Home Club Members (Yale Affiliation) who are present at a meeting at which the action is taken or who voted on the action shall have approved.

### VI. OFFICERS AND DUTIES OF OFFICERS

**Section 6.1 Designation, Election, and Term.** The officers of YFSC shall consist of a President, one or more Vice-Presidents, Secretary, Treasurer, Membership Chairman, Test Chairman, and such other officers as the Board, in its discretion, may determine from time to time. Each officer shall be elected from among the Directors at its annual organizational meeting for a term of two years and shall serve until a successor is elected.

**Section 6.2 Duties of Officers.** The **President** shall see that the YFSC's agreements with Yale University are carried out and shall preside at meetings. The President may appoint an officer to act as liaison between the YFSC and the Yale University Department of Athletics. The **Vice-Presidents** shall assist the President and officiate in his/her absence. The **Secretary** shall be responsible for notifying YFSC members of club activities and for keeping records of the activities and business of the club. The **Treasurer** shall keep the monies of the club in accordance with good financial procedures and shall pay legitimate bills of YFSC. The **Membership Chairman** shall maintain membership records and mailing lists for YFSC and convey required membership data to the USFSA. The **Test Chairman** shall be responsible for arranging test sessions and keeping test results as well as all other duties as described in the current USFSA Rulebook.

**Section 6.3 Resignation, Removal, and Vacancies.** Any officer may resign at any time by giving written notice to the President or the Secretary. The formal acceptance of such resignation shall not be necessary to make it effective. A resignation is effective when the notice is delivered unless the notice specifies a later effect date.

Any officer may be removed by majority vote of the Directors at a meeting, a quorum being present, whenever, in the Board's sole judgment, the best interests of YFSC are served thereby.

A vacancy in any office may be filled for the unexpired portion of the term by the Board at any time.

All officers shall report at the Annual Meeting of the voting members or upon the request of the President.

## YFSC Constitution and Bylaws

### **VII. CONFLICT RESOLUTION**

If any member of the Club has a complaint against another member of the Club for an infraction of any Bylaw, rule, policy or procedure of the Club, other than skating rules, they may file a complaint in writing to the Board of Directors of the Club. Such complaints will be investigated and resolved according to the Club's conflict resolution policy that the Club is required to adopt and have in effect in accordance with the Bylaws of USFSA.

### **VIII. USFSA DELEGATES**

Appointed Delegates to the Governing Council of USFSA must be YFSC voting members and must maintain amateur status.

### **IX. TESTS & COMPETITIONS**

The YFSC shall aim to provide instruction and opportunities for practice for YFSC members interested in taking the tests or entering the competitions of the USFSA.

### **X. AMENDMENTS**

These Bylaws may be amended by majority vote of those YFSC voting members present and voting at any properly called membership meeting, provided that notice of the general nature of the proposed amendments shall have been given to the voting membership at least one month in advance of that meeting, and provided that the Board of Directors shall have recommended the change(s).

### **XI. CONFLICTS OF INTEREST**

A Director shall disclose to the Board any interest the Director may have in a transaction or matter, and no Director shall vote on any matter that would involve a conflict of interest. In the event that a Director questions whether such a conflict of interest exists, the issue shall be decided by a majority vote of the Directors present at the meeting and voting, provided that the Director in question shall not vote and shall not be counted towards the quorum.

The provisions of Chapter 602F of the Connecticut General Statutes and other relevant statutes shall be utilized by the Board in identifying and resolving issues of conflicts of interest and loyalty and ethical matters. The Board may develop more restrictive and additional protocols on conflicts of interest, loyalty and ethical matters as it determines.

*Approved June 18, 2006  
Amended June 22, 2008*